



Leadership

Introduction

Across the application, there are several questions that seek to understand the impact of the COVID-19 pandemic on hospital operations.

Environmental stewardship requires **planning, infrastructure, engagement and accountability**. Please give us an understanding of how the facility's executive team is engaged in this work, how the work is being organized, and how the organization is communicating its commitment to sustainability with others in the health care community.

Infrastructure for Environmental Stewardship

1.* How has the facility's sustainability work been impacted by the COVID-19 pandemic?

- ☐ Increased focus on sustainability
- ☐ Reduced capacity for/focus on sustainability
- ☐ Sustainability work on hold for at least 3 months
- ☐ Sustainability work on hold for at least 6 months
- ☐ Sustainability work on hold until further notice
- ☐ Sustainability program eliminated
- ☒ Other

1.a* Please describe other approach to sustainability work during COVID-19 pandemic:

2.* Were sustainability staff **furloughed or laid off** as a result of the COVID-19 pandemic?

- ☐ Furloughed
- ☒ Eliminated
- ☐ No change

2.b* Please describe impacts to sustainability staffing:

3.* What additional kinds of support does the facility need from Practice Greenhealth as a result of the pandemic?

4.* Has any member of the executive leadership team **actively implemented or led** strategies to improve environmental performance or address sustainability considerations in the past year?

- ☒ Yes
- ☐ No

4.a* Please share name, title and specific details of the strategies led by the executive leader in the past year:

4.b* Please attach documentation to support executive leadership team narrative.

5.* Has the facility appointed or hired someone to **lead sustainability efforts** at the facility level?

- ☐ Yes
- ☐ No

Do NOT include health system-level sustainability roles in this question. See Question 6.

6.* Is the facility part of a health system that has hired or appointed a sustainability leader to provide support to its affiliates?

- ☐ Yes
☐ No

7.* Has the facility identified a **clinical champion(s)** to lead efforts on clinical engagement and/or education?

- ☒ Yes
☐ No

Contact Information

7.a*

Name of Champion:

7.b*

Title of Champion:

7.c*

Email of Champion:

7.d* Please indicate which activities clinical champions participate in at your organization:

- ☐ Participates in sustainability committee
☐ Participates in health professional sustainability team
☐ Participates in HCWH's Physician Sustainability Network
☐ Participates in Nurses Climate Challenge
☐ Leverage clinical research/practice to support sustainability goal-setting
☐ Educates staff
☐ Educates patients
☐ Conducts research
☐ Writes articles/blogs
☐ Professional presentations
☐ Other

Communication

8.* Provide an example from the past year of how the organization is **framing environmental stewardship in alignment with other priorities** such as wellness, cost-reduction, quality improvement and population health:

Community Connections

9.* Structural racism is an underlying driver of disparities in health and well-being in the United States. These disparities show up in vulnerability to climate disasters, impact of pandemics like COVID-19, and access to healthy places to live, work, and play.

Has your organization undertaken any **intentional work on racial equity** (internally or externally) in the past year?

- ☒ Yes
☐ No

9.a* Please indicate which activities the facility has undertaken in the past year: (Please check all that apply.)

- ☐ Internal evaluation of racial equity
☐ Internal committee focused on racial equity
☐ Designated staff
☐ Internal programs (anti-racism curriculum and trainings with administrators, clinicians and staff)
☐ Issued statement internally or externally
☐ Action to identify and address inequities in patients' health outcomes based on race and other socio-demographic factors
☐ Intentional effort to partner with community organizations representing Black, Indigenous, and People of Color (BIPOC)
☐ Advocacy efforts
☒ Other

9.a.a* Please describe other organizational efforts to address structural racism:

Healthy People 2030 defines social determinants of health as “the conditions in the environments where people are born, live, learn, work, play, worship, and age that affect a wide range of health, functioning, and quality-of-life outcomes and risks.” As healthcare organizations expand their focus on the social determinants of health, strong partnerships with community are essential for listening to and understanding the most pressing needs of the community and bolstering the impact of the services that the hospital provides. These partnerships often become even more important in times of crisis.

10.* Is your facility building **partnerships with community stakeholders and community-based organizations** to address social and environmental determinants of health?

- ☒ Yes
☐ No

Please describe the **three most important community partnerships** that help inform and develop your facility's commitment to addressing the social and environmental determinants of health.

Partner name	Type of organization	Shared goals of the partnership	Hospital's role in the partnership	Departments involved in the partnership
11.* <input type="text"/>	14.* Select an option... ▼	17.* <input type="text"/>	20.* <input type="text"/>	23.* <input type="text"/>
12.* <input type="text"/>	15.* Select an option... ▼	18.* <input type="text"/>	21.* <input type="text"/>	24.* <input type="text"/>
13.* <input type="text"/>	16.* Select an option... ▼	19.* <input type="text"/>	22.* <input type="text"/>	25.* <input type="text"/>

26.* Has the sustainability team reviewed its organization's **community health needs assessment (CHNA)** to align sustainability priorities with external community needs?

- ☒ Yes
☐ No

26.a* Please describe any sustainability projects informed by the organization's **community health needs assessment**:

27.* Has your facility partnered with the community to address **community needs brought on and/or exacerbated by the COVID-19 pandemic**?

- ☒ Yes
☐ No

27.a* Please describe the need(s) and how your facility **partnered with the community**:

28.* Does your facility need additional support in building and sustaining **meaningful community partnerships**?

- ☒ Yes
☐ No

28.a* Please describe the type(s) of support needed to support community partnerships:

Other Leadership Program Successes

Please describe any other **innovative programs or successes in leadership** for environmental stewardship at your facility in the past year below. This is also the place to include other socially responsible programs that your program incorporates.

29.* Success 1:

30.* Please attach any additional documentation (optional) for Leadership Success 1:

31.* Success 2:

32.* Please attach any additional documentation (optional) for Leadership Success 2:

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